

Dialog and Resolve LLC

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Seven Steps of the Single-Question Facilitation Model

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Blue Belt Question: What are the 7 Steps of the Single Question Facilitation Model? **Blue Belt Succinct Answer:**

- 1. What is the question we are trying to answer?
- 2. Whose area of authority is this?
- 3. What is the Group Process we will use?
- 4. List pertinent Opportunity Costs and TRIPS Interests, "What do I/we want?"
- 5. Use Creative Thinking to get options that meet as many interests as possible.
- 6. Decide which option to do.
- 7. Craft Accountability

Why These Skills Are Important:

When I realize I am the person in the room with the skill to get this meeting on track and keep it effective, having this model in mind equips me to:

- Organize the thoughts people have shared;
- Clarify the order in which we should address the thoughts;
- Keep the group on track to resolve the current question before moving on to the next.



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Explanations of the Blue Belt Succinct Answer:

- 1. What is the question we are trying to answer¹? Some question-creating tools:
 - a. Given what type of discussion is this, what is the Working Genius focus?²
 - Brainstorming "asking questions, pondering opportunities, suggesting ideas, & evaluating whether or not those ideas might work" - Working Genius Focus is W, I, D
 - ii. Decision-Making "coming to a decision related to a proposed idea" Working Genius Focus is I, D, G
 - iii. Launch "getting people excited about a decision and enlisted in its initial action" Working Genius Focus is D, G, E
 - iv. Status Review and Problem-Solving "happens most often . . . discussions about the progress of an initiative, as well as the identification and resolution of any obstacles or problems" G, E, T
 - b. <u>SWOT Analysis</u> (Strengths, Weaknesses, Opportunities, Threats).
- 2. Whose area of authority is this? The positional authority gets to decide which Group Process we use; so, before moving to the next step, we need to agree who the authority is.
- 3. What is the Group Process we will use?
 - a. Muddling Along or Unity: Confessions of a Recovering Jerk, pp. 121-129
 - b. Crucial Conversations³ language Command, Consult, Vote, Collaborate.
 - c. The <u>Vroom-Yetton-Jago Model</u> has a flowchart to help pick the process.
- 4. List pertinent Opportunity Costs and TRIPS Interests, "What do I/we want?"
- 5. Use Creative Thinking to get options that meet as many interests as possible.
 - a. Muddling Along or Unity: Confessions of a Recovering Jerk, pp. 107-112
- 6. Decide which option to do.
 - a. Muddling Along or Unity: Confessions of a Recovering Jerk, pp. 121-129
 - b. Watch this good video summary of Annie Duke's How to Decide.
- 7. Craft Accountability Who does what by when with what resources and how will we know it is done? *Muddling Along or Unity: Confessions of a Recovering Jerk*, pp. 134-138

Illustrations of the Skills:

Family Vacation - <u>Muddling Along or Unity: Confessions of a Recovering Jerk</u>, pp. 12, 108-109, 110-112, 130-133

¹ The Dialog Dojo framework draws thoughts from LaFasto & Larson's model – <u>LaFasto, F. & Larson, C. (2001)</u>. *When teams work best.* Thousand Oaks: Sage Publications Inc. p. 85

²Lencioni, P. (2022). The 6 types of working genius. BenBella Books. Dallas, TX. See pp. 203-205.

³ Patterson, K., Grenny, J., McMillan, R., & Switzler, A. (2012). <u>Crucial conversations (2nd ed.)</u>. McGraw-Hill Contemporary. pp. 179-187 has a good series of questions to help pick the appropriate processes.